# StorageVault Canada Inc.

(the "Corporation")

# Form 51-102F1 Management's Discussion and Analysis For the Three Months Ended March 31, 2011

This management's discussion and analysis (MD&A) should be read in conjunction with the Corporation's unaudited interim financial statements and notes to the financial statements for the three months ended March 31, 2011 and the audited financial statements and notes to the financial statements for the year ended December 31, 2010. The following discussion and analysis provides information that management believes is relevant to the assessment and understanding of the Corporation's results of operations and financial condition.

The Corporation's unaudited interim financial statements for the three months ended March 31, 2011 and 2010 have been prepared in accordance with International Financial Reporting Standards ("IFRS"). Refer to note 16 of the financial statements for a reconciliation of IFRS to previous years' Canadian Generally Accepted Accounting Principles ("Canadian GAAP").

This MD&A contains forward-looking information. All statements, other than statements of historical fact, included in this MD&A may be forward-looking information. Generally, forward-looking information may be identified by the use of forward-looking terminology such as "plans", "expects" or "does not expect", "proposed", "is expected", "budgets", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases, or by the use of words or phrases which state that certain actions, events or results may, could, would, or might occur or be achieved. In particular, forward-looking information included in this MD&A includes statements with respect to: the Corporation's outlook as to the market for self-storage, the economic recession, the availability of credit and the general outlook for the Corporation contained in the "Outlook" section of this MD&A; the expectation of cash flows discussed in the "Nature of Business" and "Liquidity and Capital Resources" sections; and expected inventory levels of PUPS units contained in the "Revenue from Income Producing Properties" section of this MD&A.

Forward-looking information is subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Corporation to be materially different from those expressed or implied by such forward-looking information. Such risks and other factors may include, but are not limited to:

- capital market conditions
- liquidity in the credit markets and/or changes in interest rates which may affect timing and availability of external financing on acceptable terms
- general business and economic uncertainties
- changes in the level of competition
- delay or failure to receive board or regulatory approvals
- changes in legislation including environmental legislation affecting the Corporation
- adverse weather conditions
- conclusions of economic evaluations, and
- lack of qualified, skilled labour or loss of key individuals.

Although the Corporation has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking information, there may be other factors that cause actions, events or results not to be as anticipated, estimated or intended. There can be no assurance that forward-looking information will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information. Accordingly, readers should not place undue reliance on forward-looking information. The factors identified above are not intended to represent a complete list of the factors that could affect the Corporation.

The forward-looking information in this MD&A should not be relied upon as representing the Corporation's views as of any date subsequent to the date of this MD&A. Such forward-looking information is based on a number of assumptions which may prove to be incorrect, including, but not limited to: the ability of the Corporation to obtain necessary financing, satisfy conditions under previously announced acquisition agreements, or satisfy any requirements of the TSX Venture Exchange (the "TSXV") with respect to these acquisitions and any related private placement; the level of activity in the self-storage business and the economy generally; consumer interest in the Corporation's services and products; competition; and anticipated and unanticipated costs. The Corporation undertakes no obligation to publicly update or review any forward-looking information, except in accordance with applicable securities laws. Historical results of operations and trends that may be inferred from this MD&A may not necessarily indicate future results from operations.

All amounts included in this MD&A are in Canadian dollars.

Additional information relating to StorageVault Canada Inc. can be found at www.sedar.com.

This MD&A is dated June 28, 2011 and is in respect of the period from January 1, 2011 to March 31, 2011. The discussion in the MD&A focuses on this period.

#### **NON-GAAP FINANCIAL MEASURES**

The Corporation uses non-GAAP financial measures to assess its operating performance. Securities regulators require that companies caution readers that earnings and other measures adjusted to a basis other than Canadian generally accepted accounting principles ("GAAP") do not have a standardized meaning and may not be comparable to similar measures used by other companies. Such non-GAAP measures include:

- a) Funds from Operations ("FFO") FFO is defined as net income (loss) excluding gains or losses from the sale of depreciable real estate and extraordinary items, plus depreciation, amortization, stock based compensation expenses, and future income taxes; and after adjustments for equity accounted entities and non-controlling interests. FFO should not be viewed as an alternative to cash from operating activities, net income, or other measures calculated in accordance with GAAP. The Corporation believes that FFO can be a beneficial measure, when combined with primary GAAP measures, to assist in the evaluation of the Corporation's ability to generate cash and evaluate its return on investments as it excludes the effects of real estate amortization and gains and losses from the sale of real estate, all of which are based on historical cost accounting and which may be of limited significance in evaluating current performance.
- b) Property Net Operating Income ("NOI") NOI is defined as rent from income producing properties less property operating costs. NOI does not include interest expense or income, depreciation and amortization, corporate administrative costs, stock based compensation costs or taxes. NOI assists management by assessing profitability from principal business activities without regard to the manner in which these activities are financed or amortized. "NOI Margin" is the NOI for a given time period, divided by the revenue from income producing properties for that same time period.

#### NATURE OF BUSINESS

#### **Business Overview**

The Corporation was incorporated on May 31, 2007. It is publicly traded on the TSXV under the symbol SVI. It owns and operates storage facilities in five Canadian cities:

- Trans Can Mini Stor ("Trans Can") and PUPS Portable Units for Portable Storage in Regina, SK
- Kenaston Self-Storage ("Kenaston") and PUPS Portable Units for Portable Storage in Winnipeg MB
- PUPS Portable Units for Portable Storage in Saskatoon SK
- B&B Mini Storage ("B&B") and PUPS Portable Units for Portable Storage in Cambridge, ON
- Parksville Mini Storage ("Parksville") and PUPS Portable Units for Portable Storage in Parksville/Nanaimo BC

The PUPS – Portable Units for Portable Storage ("PUPS") operations in Cambridge and Parksville were launched in the spring of 2011. These locations are in early lease-up stage and have not yet achieved break-even status. A typical PUPS operation will take 24 to 36 months to reach maturity.

In addition to the above, the Corporation manages five self-storage locations and two PUPS – Portable Units for Portable Storage locations in Ontario on behalf of a third party owner.

The Corporation provides both "fixed" and "portable" self storage. Fixed self-storage is sometimes referred to as mini-storage. Under this model, a customer rents a storage space in the operator's premises to store personal or commercial possessions. Rental agreements are usually on a month-to-month basis. Tenants can vacate with as little as one month notice. The storage facility usually consists of one or more buildings, each partitioned into individual storage units with separate doors. Depending on the construction, storage units are accessed by drive-up to each unit, or through an interior hallway. Units can be climate controlled or simple cold storage. The tenant provides his or her own lock for the door, and is the only person with access to the unit when it is rented. Often, fixed storage facilities also provide uncovered, outdoor parking spaces for boats, cars and recreational vehicles.

Through its Canadian Master Franchise agreement with Canadian PUPS Franchises Inc., the Corporation also provides portable storage services. The PUPS system uses galvanized steel storage containers ranging from 2.3 meters to 6 meters in length. This premium priced service delivers the storage unit to the customer, as opposed to the customer having to transport his or her possessions to a traditional fixed storage location. Once loaded, the PUPS container can stay at the customer's location, or be transported to the Corporation's compound for longer term storage. The PUPS model generates revenue through both the rental of the storage container and the fees to deliver the container to and from the customer's location.

Management believes that the PUPS storage model is complementary to the fixed storage operations. It appeals to both residential and commercial customers that:

- would not normally use a traditional fixed storage facility because they do not have the means to transport their possessions.
- are moving between locations and need temporary storage, but do not want to move their possessions to a fixed storage unit, only to move them again to their new location in a few days or weeks. The PUPS container allows them to pack and unpack only once.
- are moving between locations and do not want to pay the high costs of a moving company. This doit-yourself customer appreciates the lower cost afforded by the PUPS model.
- are renovating an existing location. They need to remove their possessions from their building, but want to keep the possessions at their location for easy access. PUPS will place a container at their residence or business, and that container can stay there until the renovation is complete.

When paired with a traditional fixed storage facility, the PUPS model also offers benefits in cost savings and promotion:

- Often, fixed storage facilities have surplus land that is undeveloped, or utilized for low return outdoor parking spaces. Redeploying some of this land for PUPS storage significantly increases the revenue per square foot earned from that surplus land.
- Many of the overhead costs required to run a PUPS facility, such as labor, telephone, and some occupancy costs, are already being covered by the existing fixed storage facility.
- The basic premise behind renting fixed or portable storage units is similar, so existing staff at a fixed storage facility can easily learn and integrate the PUPS systems into day-to-day operations.
- On-site staff has the ability to cross sell. Customers who may not be able to afford the premium price
  of a PUPS container can be offered a lower cost fixed storage unit. Or customers looking for fixed
  storage who did not know about the existence of portable storage can be up-sold to a premium
  product.

As the network of PUPS locations grows, the Corporation can add intercity moves using PUPS containers to its range of services. Aimed at a do-it-yourself customer, the Corporation supplies a PUPS container in the customer's existing city. Once it is filled, it is moved via long-haul trucking to the customer's new city. This door-to-door service can provide the customer the option to move their possessions great distances at significant cost savings compared to traditional moving companies.

The Corporation's strategic objective is to own, acquire and operate self-storage facilities across Canada as well as develop a portable storage business to access an untapped market in the Canadian storage industry. The Corporation will focus on acquiring and operating self-storage facilities with proven cash flows, superior location in relationship to markets, and excess physical space to allow rapid deployment of portable storage operations. Financing for this growth is intended to come from a combination of cash from operations, mortgage financing, the assumption of debt, and the issuance of additional common shares or other securities.

# Highlights for the Three months ended March 31, 2011

Selected financial highlights for the Corporation:

	Three Months Ended March			
	<u>2011</u>	<u>2010</u>		
Total Revenue	681,471	453,086		
Year over Year change \$	228,385			
Year over Year change %	50.4%			
Net Loss and Comprehensive Loss	(193,575)	(190,541)		
Year over Year change \$	(3,034)			
Year over Year change %	-1.6%			
Funds from Operations				
From operating properties	193,501	139,779		
From non-operating activities	(151,174)	(92,881)		
Total	42,327	46,898		
Year over Year change \$	(4,571)			
Year over Year change %	-9.7%			

The increase in year over year revenue arose primarily from three sources. The Parksville and B&B sites were not owned in Q2 of 2010. These two sites accounted for \$127,041 of revenue in the first quarter of 2011. Another \$55,123 of incremental revenue was derived from management fees and franchise fees, both of which were insignificant in the early part of 2010. The remaining increase was from improvements in same-store sales at the other corporate locations.

The Net Loss and Comprehensive Loss of the Corporation was virtually unchanged over the two comparative periods above. However, specific locations showed greater variation. Net income at the Kenaston site was \$23,103 in Q1 2011 compared to a loss of \$39,412 in 2010. The Corporation owned Kenaston for only one month in Q1 2010 and incurred a number of acquisition related costs at that time. By 2011, Kenaston operations were stabilized. The Regina PUPS location saw net income improve by \$34,067 from Q1 2010 to Q1 2011 as the operation had added to its rental base while paring costs. These improvements were offset by losses at the start-up operations of both PUPS Parksville/Nanaimo and PUPS Cambridge. Neither operation existed in 2010. In 2011 they combined for a Q1 loss of \$59,253. These pre-opening and early lease-up losses were expected. They are comprised mostly of wages, truck expenses and advertising costs – all of which are required to launch the operations.

Funds from Operations figures are used by management to assess financial results without the effects of amortization based on historical costs. The FFO from self-storage and PUPS operations increased by \$53,772 or 38.4% to \$139,779 in 2011 compared to 2010. Because the Corporation is still in a growth mode, the reasons for changes in FFO are many. A significant portion of the growth arose from revenues earned from the management of the Ontario facilities owned by a third party. This added \$39,620 of incremental FFO in Q1 2011 compared to Q1 2010. Improvements were also derived from the new Parksville and B&B self-storage sites. As with the Net Income, the PUPS Parksville/Nanaimo and PUPS Cambridge locations combined for negative FFO (amounting to \$26,535 for the fiscal quarter) as they prepared for launch and lease-up.

# **Portfolio**

As at March 31, 2011, the Corporation owned and operated the following fixed storage facilities and PUPS portable storage operations:

	<u>Acquired</u>	<u>Units</u>	Rentable Square Feet
FIXED STORAGE	_		_
Trans Can Mini Stor, Regina, SK	May 1, 2008	342	39,332
Kenaston Self Storage, Winnipeg, MB	March 2, 2009	543	47,125
B & B Mini Storage, Cambridge, ON	May 10, 2010	189	25,323
Parksville Mini Storage, Parksville, BC	November 1, 2010	<u>141</u>	<u>20,800</u>
Total		1,215	132,580
PORTABLE STORAGE			
Trans Can Mini Stor, Regina, SK	December 31, 2008	303	28,854
Kenaston Self Storage, Winnipeg, MB		194	18,375
Saskatoon, SK		132	12,348
B & B Mini Storage, Cambridge, ON		92	7,154
Parksville Mini Storage, Parksville, BC		<u>13</u>	<u>1,267</u>
Total		734	67,998

#### Outlook

When considering existing facilities, the future prosperity of the Corporation is dictated to a large extent by the level of occupancy in those facilities. One of management's primary and continuing focuses is to attract and retain tenants to keep occupancy at acceptable levels.

The level of occupancy of a given facility is generally dependent on the local economy near that facility. Most self-storage tenants will not travel more than 10 or 20 kilometers to rent a storage unit. PUPS customers may live farther from the PUPS facility, but because of delivery costs, most are within 100 kilometers of the PUPS facility. In addition to location, the physical condition of the facility, the rental rates compared to local competitors, and level of service from on-site staff all factor into the facility's ability to attract and retain tenants.

A number of factors in the larger economy can also impact self-storage rentals. Like many businesses, self-storage can feel the effects of changes in employment and levels of disposable income in the economy. Storage facilities in locations where new and used housing sales are strong, or money is available for renovations to homes and businesses, tend to experience higher levels of occupancy than those where the economy is not as robust. However, self-storage operators in many regions of Canada have noticed that while occupancies generally declined after the economic recession and credit crisis of 2008, they did not fall at a rate comparable to the loss in revenues of other businesses. It seems that even in declining economies people still need a place to store their possessions.

In Saskatchewan and Manitoba, the economy did not suffer as much as other regions of Canada subsequent to the "meltdown". Occupancies are down compared to the highs that were experienced in the overheated economy in 2007 and early 2008. Management believes that with continued regular maintenance of the facilities, periodic focused advertising and strategic pricing, these locations will continue to see modest improvements in occupancies in the coming months.

The Canadian economy as a whole continues its recovery, but it is slow and tenuous. Management expects occupancies at existing facilities in Ontario and British Columbia to remain flat through much of 2011 as their economies were hit harder than Saskatchewan or Manitoba. However, both the housing market and the job market in any given locale are strong determinants of demand. Should either of these rebound, we can expect to see growth in existing store occupancy. In the near term, management will focus on improving occupancy by focusing sales techniques, implementing rate adjustments where feasible, and improving the general appearance of facilities by targeted maintenance projects.

One positive result of the recession and the tightening of credit from banks and other lenders, from the perspective of a self-storage operator, was the slowdown in new builds. Without low cost debt financing, very few developers have attempted to build new self-storage facilities in Canada in the last two years. There have been virtually no new competitors in the markets served by the Corporation. This has allowed pricing to remain steady and has precluded the need for large price discounts. However, management still provides select discounts - usually in the winter months when customers tend to avoid moving possessions or renovating homes – or when required to match certain competitive situations.

A major focus for the Corporation in 2011 will be the growth of PUPS operations. Each new PUPS location typically requires 2 to 3 years to reach a mature size of 250 to 300 PUPS containers. Regina achieved this level in 2009. Both Saskatoon and Winnipeg have had one full year of operations. We expect these sites will add another 50 to 100 PUPS each to their rental fleets in 2011, thereby augmenting revenue and net operating income. PUPS operations began in Parksville and Cambridge in early 2011. Local advertising and customer service representative training are expected to help both of these sites take occupancy to between 50 to 100 units in their first summers of operation.

# **Subsequent Events**

On January 18, 2011 the Corporation announced that it had entered into an Agreement of Purchase and Sale to sell to PepsiCo Foods Canada ("PepsiCo"), a business unit of PepsiCo Canada ULC, approximately 2.16 acres of land (the "Sale Property") located in Cambridge, Ontario currently being used as outdoor storage for recreational vehicles as part of the Corporation's B&B Mini Storage facility. The aggregate sale price is \$760,000 (subject to customary adjustments) comprised of \$350,000 cash and the conveyance by PepsiCo to the Corporation of a property at closing consisting of approximately 1.45 acres of land situated adjacent to B&B Mini Storage. In addition, the Corporation shall lease back the Sale Property for a two year term rent free. The Sale Agreement is subject to a number of conditions, including but not limited to: (i) the completion of due diligence and environmental investigations with respect to the Exchanged Property that must be satisfactory to the Corporation in its sole discretion; (ii) the completion of due diligence and environmental investigations with respect to the Sale Property that must be satisfactory to PepsiCo in its sole discretion; and (iii) legal severance of the Sale Property from the Corporation's B&B Mini Storage lands in order to convey the Sale Property to PepsiCo.

Pursuant to the Sale Agreement, the terms of payment to the Corporation by PepsiCo for the Sale Property will be: (i) a \$50,000 first refundable deposit upon acceptance of the Sale Agreement; (ii) a second \$75,000 deposit upon removal of due diligence conditions; (iii) a final cash payment of \$225,000 and the conveyance of the 1.45 acre property at closing.

The closing of the transaction is awaiting the removal of certain conditions imposed by the City of Cambridge. All such conditions are expected to be met and the completion of the transaction is expected on or before July 8, 2011.

Normal Course Issuer Bid - On April 21, 2011, the Corporation announced that it received regulatory approval from the TSX Venture Exchange to make a Normal Course Issuer Bid to purchase for cancellation, during the 12-month period commencing April 25, 2011, up to 1,685,536 of its common shares, representing 5% of the common shares outstanding as at April 19, 2011. The program will end on April 24, 2012 unless the maximum amount of common shares is purchased before then or the Corporation provides earlier notice of termination. In the month of May, 2011 the Corporation had purchased through the Exchange a total of 84,500 shares at an average price of \$0.224 per share. These shares will be cancelled.

#### SELECTED ANNUAL INFORMATION

The Corporation was incorporated on May 31, 2007. A summary of selected financial information for the Corporation's fiscal years ended December 31, 2010, 2009 and 2008 is as follows:

	Fiscal Year Ended December 31, 2010	Fiscal Year Ended December 31, 2009	Fiscal Year Ended December 31, 2008
Total Revenue	\$2,543,663	\$1,755,711	\$332,706
Net Income / (Loss)			
Total	(\$ 402,319)	(\$ 794,254)	(\$ 252,198)
Per share, basic and diluted	(\$ 0.012)	(\$ 0.024)	(\$ 0.019)
Total Assets	\$ 18,275,294	\$ 12,093,333	\$ 7,787,203
Long Term Financial Liabilities	\$ 11,556,138	\$ 6,267,420	\$ 2,004,657
Dividends declared-common shares	nil	nil	nil
Dividends declared-preferred shares*	\$36,915	nil	nil

<sup>\*</sup>Pursuant to CICA Handbook section 3861, issuers of financial instruments that contain both a liability and equity element must classify the instrument's component parts separately. Due to a conversion privilege, the Preferred Shares issued by the Corporation in 2010 have both a liability and an equity component. Payments related to the liability component have been classified as interest expense. Payments related to the equity component have been classified as dividends (above). The gross amount of Preferred Shares outstanding at December 31, 2010 was \$4,046,068. The amount of payments in the fiscal year ended December 31, 2010 related to the liability component was \$55,221.

#### **RESULTS OF OPERATIONS**

# **Property Operations**

The storage industry in Canada tends to be seasonal. A significant portion of demand is generated from residential customers who are either moving to a new residence or renovating an existing home. Demand wanes in winter months as cold temperatures discourage this type of activity. At the same time, operating costs increase in the winter. Heating costs (for those facilities with heated storage) and snow removal costs are at their peak. The result is a historically higher operating cost percentage, and lower revenue and NOI margin in Q1 and Q4 of each year.

The Corporation's quarterly results are also affected by the timing of acquisitions and the start-up of PUPS operations. Certain expenses, including some due diligence and professional fees cannot be capitalized. These are instead expensed in the weeks surrounding a related acquisition. The Corporation also incurs recurring and non-recurring start-up expenses when a PUPS location is opened and is in lease-up. These costs may include labor, training, travel, advertising or office expenses.

A summary of the results of operations is a follows:

	2011 Fiscal Year ('000 omitted)					2010 Fiscal Year ('000 omitted)				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Fixed Storage										
Property Revenue**	498				498	328	399	456	488	1,671
Operating Costs	181				181	118	140	159	183	600
NOI	317	-	-	-	317	210	259	297	305	1,071
NOI Margin	63.7%				63.7%	64.0%	64.9%	65.1%	62.5%	64.1%
PUPS Portable Storage										
Property Revenue	161				161	125	236	289	213	863
Operating Costs	162				162	102	121	148	155	526
NOI	(1)	-	-	-	(1)	23	115	141	58	337
NOI Margin	-0.6%				-0.6%	18.4%	48.7%	48.8%	27.2%	39.0%
Combined										
Property Revenue	659	-	-	-	659	453	635	745	701	2,534
Operating Costs	343	-	-	-	343	220	261	307	338	1,126
NOI	316	-	-	-	315	233	374	438	363	1,407
NOI Margin	48.0%				47.8%	51.4%	58.9%	58.8%	51.8%	55.5%

<sup>\*\*</sup> including management fees from the Conundrum management agreement

# **Revenue from Income Producing Properties**

Total revenue from fixed storage properties and fixed storage property management for the three months ended March 31, 2011 was \$497,750 compared to \$328,332 for the same period last year. The largest part of the increase of \$169,418 or 51.6% can be attributed to the addition of B&B (\$62,976) and Parksville (\$64,065) during the calendar year and the addition of management fees from the Conundrum properties (\$39,620). The remaining variance is attributable to existing operations in Regina and Winnipeg. Operating costs for fixed storage have increased commensurate with the changes in revenue noted above. The NOI margin for the first quarter of 2011 was 63.7%, which was virtually unchanged from the 64.0% experienced in the first quarter of 2010.

The revenue from PUPS operations was \$160,999 in Q1 2011, an increase of \$36,243 (29.1%) over the \$124,756 earned from PUPS in Q1 2010. This growth is reflective of the maturing of the PUPS operations in Regina, and the progression of operations in Saskatoon and Winnipeg. The development of a PUPS operation typically takes 2 to 3 years from inception to maturity. This time is necessary for the local market to not only learn of the PUPS operation through advertising and promotion, but also to understand the concept of portable storage, which is still a new concept in many markets. Both Saskatoon and Winnipeg locations are growing at rates which were expected by management. The overall level of PUPS revenue inside the Corporation generally correlates with the number of PUPS containers in the rental fleet. At March 31, 2011, the Corporation had 734 containers in circulation – an increase of 71.1% over the 429 on hand at March 31, 2010.

A summary of unit occupancy rates at the end of each fiscal quarter for the self-storage location is as follows:

	2011 Fiscal Year				2010 Fiscal Year				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Fixed Storage									
Trans Can Mini Stor, Regina, SK	78.1%				79.5%	84.3%	77.0%	71.6%	
Kenaston Self Storage, Winnipeg, MB	85.5%				86.7%	96.9%	93.4%	85.8%	
B&B Mini Storage, Cambridge, ON	78.3%				*	96.2%	81.0%	76.1%	
Parksville Mini Storage, Parksville, BC	71.1%				*	*	*	75.9%	

<sup>\*</sup> property not owned by the Corporation at this time

Occupancy rates in Trans Can declined to 71.6% at the end of 2010. A change in personnel and a re-focus on operations have resulted in a rebound to 78.1% by March 31, 2011. Kenaston and B&B have maintained occupancy levels through a particularly cold and difficult winter. Unit occupancies in Parksville are down 4.8% since last fiscal year end as that location is experiencing aggressive local competition. Management is directing its attention to pricing and customer service in Parksville as it works toward reducing the vacancy rate.

Occupancy percentages alone do not tell the whole story when it comes to PUPS. This is because number of PUPS containers available for rent changes (increases) over time as the locations grow toward maturity. An alternative to occupancy rate comparisons for PUPS is simply a comparison of the number of units rented at a given date. As can be seen by the following table, the number of rented PUPS increased from 270 at the end of Q1 2010 to 344 by the end of Q1 2011. While the Regina market has reached a stabile level as evidenced by the consistent number of rented units year over year, the other locations are continuing the lease-up process.

	2010 Fiscal Year					al Year		
	<u>Q1</u>	Q2	Q3	Q4	<u>Q1</u>	Q2	Q3	Q4
<b>PUPS Units Rented</b>								
Trans Can Mini Stor, Regina, SK	192	-	-	-	195	258	275	188
Kenaston Self Storage, Winnipeg, MB	82	-	-	-	58	111	111	65
Saskatoon, SK	50	-	-	-	17	79	95	51
B&B Mini Storage, Cambridge, ON	20	-	-	-	-	-	-	-
Parksville Mini Storage, Parksville, BC	-	-	-	-	_	-	-	-
Total	344	-	-	-	270	448	481	304

# **Property Net Operating Income (NOI)**

Fixed storage NOI from properties for the three months ended March 31, 2011 was \$316,379 compared to \$209,869 for the previous year. The increase is due to the new properties and operations added to the portfolio.

The PUPS NOI was at a break-even level in Q1 2011. While revenues increased from \$124,756 in the first three months of 2010 to \$160,999 for the same three months of 2011, costs also rose with the start-ups in Cambridge and Parksville/Nanaimo. The startup of a PUPS operation incurs costs for items like rent, advertising and salaries which are not commensurate with revenues in the early months of operations. As these PUPS locations continue to mature, the NOI margin is expected to improve.

#### **Interest income**

Interest income for the three months ended March 31, 2011 was \$2,488 compared to \$318 for the first fiscal quarter of 2010. Interest income was generated by the temporary investment of cash raised from equity issuances in the periods between raising the cash and investing it into operating properties or capital additions. In 2011, the Corporation held minimal cash balances, instead opting to use the cash for capital expansion wherever possible.

#### Corporate selling, general and administrative (S, G & A) costs

S, G & A expenses for the three months ended March 31, 2011 were \$131,223, compared to \$92,498 for the same period last year. As a percentage of revenue, S, G, & A costs were 19.3% in Q1 2011 compared to 20.4% in Q1 2010. The largest drivers of these costs are salaries, and new facility acquisitions which incur a number of professional fees that cannot be capitalized.

The three largest S, G & A items in the three months ended March 31, 2011 were as follows:

- Management fees paid to Detteson Management Inc. of \$25,000 (March 31, 2010 \$25,000). See discussion of "Related Party Transactions" below.
- Professional fees of \$39,559 (March 31, 2010 \$23,609). The increase of \$15,950 is related to legal work surrounding the formalizing agreements for the PUPS locations in Ottawa and Peterborough, Ontario. These PUPS operations will be funded by a third party but operated by the Corporation. The Corporation earned \$20,000 of franchise fee revenue in the first fiscal quarter of 2011, thereby offsetting these incremental legal fees.
- Salaries of \$32,637 (March 31, 2010 \$9,803). This category reflects the hiring of a Supervisor of Operations and an Accounting Technician in July, 2010. Both were necessary as the number of cities where the Corporation operated increased with the acquisitions of Cambridge and Parksville/Nanaimo, and the assumption of the management contract for the Ontario sites.

# Summary of Quarterly Results (unaudited)

			Net	Fully diluted			
		Net	Income /	Net Income /		<b>Total Long</b>	
	Net	Income /	(Loss)	(Loss) per	Total	Term	Cash
Period	Revenue	(Loss)	per share	share	Assets	Liabilities	Dividends
2011- Q1	\$681,471	(\$193,575)	(\$0.006)	(\$0.006)	\$18,059,838	\$11,542,791	\$17,067
Total 2011	\$681,471	(\$193,575)	(\$0.006)	(\$0.006)	N/A	N/A	\$17,067
2010- Q4	\$702,752	(\$165,131)	(\$0.005)	(\$0.005)	\$18,275,294	\$11,556,138	\$15,025
2010- Q3	\$751,997	\$873	(\$0.000)	(\$0.000)	\$14,936,156	\$8,521,647	\$10,979
2010- Q2	\$635,826	(\$47,521)	(\$0.001)	(\$0.001)	\$15,017,047	\$8,597,921	\$10,911
2010- Q1	\$453,088	(\$190,540)	(\$0.006)	(\$0.006)	\$13,620,938	\$7,132,785	-
Total 2010	\$2,543,663	(\$429,853)	(\$0.012)	(\$0.012)	N/A	N/A	\$36,915

#### LIQUIDITY AND CAPITAL RESOURCES

As at March 31, 2011, the Corporation had \$555,244 of cash and short term investments compared to \$1,259,495 at December 31, 2010. The decrease resulted from the acquisition of capital assets – trucks, forklifts and PUPS containers – for the new sites in Cambridge and Parksville/Nanaimo as well as additional PUPS that were ordered for the anticipated growth at existing PUPS sites in Winnipeg and Saskatoon.

The Corporation's principal sources of liquidity are its ability to generate cash flow from operations, arranging new debt financing, and offering shares to the public. With the cash flow being generated from operations (see "Highlights for the Three Months Ended 31, 2011" above), management has been able to fund a portion of its capital acquisition from operating cash flows. This has lessened the need for external financing.

The Corporation is not in default or arrears on any of its debt obligations. There is no long term debt maturing in 2011. As at March 31, 2011, the Corporation had total mortgage debt outstanding of \$8,142,803 at interest rates ranging from 5.00% to 6.45%. The Corporation also had term debt totaling \$206,924 and unsecured convertible debentures totaling \$320,000 at March 31, 2011 with interest rates ranging from 5.30% to 9.50% and maturities ranging from January 2011 to August 2016. The following chart summarizes the Corporation's financial commitments for debt principal and interest payments for the next five years:

•	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2011	\$319,521	\$392,951	\$712,472
2012	\$405,402	\$491,383	\$896,785
2013	\$383,874	\$468,054	\$851,928
2014	\$691,009	\$430,312	\$1,121,321
2015	\$390,772	\$392,129	\$782,901

Management believes that the Corporation has sufficient working capital to meet its future commitments. The Corporation may have capital requirements in excess of its currently available resources. In the event the Corporation's plans change, its assumptions change or prove inaccurate, or its capital resources in addition to projected cash flow, if any, prove to be insufficient to fund operations, the Corporation may be required to seek additional financing. There can be no assurance that the Corporation will have sufficient financing to meet its future capital requirements or that additional financing will be available on terms acceptable to the Corporation in the future.

#### Funds from Operations (FFO)

FFO is a non-GAAP measure. It allows management and investors to evaluate the financial results of an entity without taking into consideration the impact of amortization which may vary between real estate investments based on when the assets were acquired. Also excluded are stock based compensation costs and future income tax expenses (recoveries), if any.

The FFO for the three months ended March 31, 2011 was \$42,327. This is \$4,571 or 9.7% lower than 2010 as the new operations in Cambridge and Parksville/Nanaimo required cash to fund the pre-opening period. The Corporation continues to generate positive Funds From Operations, thereby validating the business model which includes matching proven cash flow positive self-storage properties with organically grown portable storage operations. The self-storage facilities bring long term, stable cash flow to the Corporation, while the portable storage diversifies product offering and provides long term growth opportunity.

A summary of FFO by fiscal quarter is as follows:

	2011 Fiscal Year					2010 Fiscal Year				
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Net Income/(Loss)	(193,575)	-	-	-	(193,575)	(190,540)	(47,521)	873	(165,131)	(402,319)
Add:										
Amortization	235,902	-	-	-	235,902	237,438	230,934	199,646	254,282	922,300
Stock based comp.	-	-	-	-	-	-	-	-	-	-
Future inc. taxes	-	-	-	-	-	-	-	-	-	-
FFO	42,327	-	-	-	42,327	46,898	183,413	200,519	89,151	519,981

#### Contractual Obligations and Off-Balance Sheet Arrangements

The Corporation is not party to any industry contracts or arrangements other than the contractual arrangement noted in "Related Party Transactions" below. There are no off-balance sheet arrangements.

#### RELATED PARTY TRANSACTIONS

# **Management Agreement**

The Corporation has entered into a management agreement (the "Agreement") with Detteson Management Inc. ("Detteson") which is owned and controlled by Alan Simpson, President and Chief Executive Officer of the Corporation, and Glenn Fradette, Chief Financial Officer of the Corporation. Pursuant to the Agreement, Detteson provides the management individuals to serve as officers of the Corporation as well as asset management, administrative and other services to the Corporation. The remuneration to be paid to Detteson under the Agreement consists of:

- an annual advisory fee equal to 0.225% per annum of the Gross Book Value of the Corporation's assets (0.150% if assets exceed \$150,000,000), payable monthly, and prorated to take into account any acquisitions or dispositions during any month. Gross Book Value is defined as the book value of consolidated assets plus accumulated depreciation on buildings and excluding the amount of any receivable reflecting interest rate subsidies on any debt assumed by the Corporation, subject to a minimum annual advisory fee of \$100,000 (\$48,000 prior to September 1, 2009).
- An acquisition fee equal to 0.5% of the cost of any property acquired or disposed including, without limitation, real estate commissions, finder's fees and any acquisition costs (excluding the fees payable to Detteson pursuant to this provision) and all out-of-pocket costs including legal fees and disbursements, registration and filing fees, land transfer and sales taxes, all calculated in accordance with Canadian generally accepted accounting principles and applied on a consistent basis.

The Corporation also reimburses Detteson for all expenses incurred in connection with the operation of the Corporation, including third party costs, which are reasonably incurred by Detteson on behalf of the Corporation.

During the three months ended March 31, 2011 the Corporation paid management fees of \$25,000 (March 31, 2010 - \$25,000) to Detteson.

During the three months ended March 31, 2011, the Corporation reimbursed travel and related expenses of \$128 (March 31, 2010 - \$22,012) to Detteson. These expenses, which were reimbursed at cost, were undertaken exclusively for the benefit of the Corporation.

During the three months ended March 31, 2011, the Corporation paid loan guarantee fees of \$2,046 (March 31, 2010 - \$2,100) to Alan A. Simpson and loan guarantee fees of \$2,046 (March 31, 2010 - \$2,100) to Glenn E. Fradette, both of whom are directors and officers of the Corporation. As a condition of the assumption of the mortgage on T. C. Mini Storage Ltd., both Alan A. Simpson and Glenn E. Fradette were required to provide personal guarantees for the entire outstanding principal balance of the mortgage. The loan guarantee fees are compensation for the provision of these guarantees, and are paid on a monthly basis at the rate of 0.5% of the outstanding mortgage principal, per person.

The Corporation holds a Master Franchise from Canadian PUPS Franchises Inc. ("CPFI") which provides the Corporation with the exclusive Canadian franchise rights for the development and operation of PUPS portable storage franchises throughout Canada. CPFI is a corporation controlled by Alan A. Simpson and Glenn E. Fradette, who are directors and officers of the Corporation. Pursuant to the Master Franchise Agreement, the Corporation is obligated to develop 20 franchises by December 1, 2012 or pay a onetime non-development fee of \$15,000 for each undeveloped franchise. The Corporation also pays a continuing monthly royalty of 3.5% of the gross sales in relation to the Franchise Rights and PUPS and purchases storage containers and certain PUPS related equipment form CPFI. During the three months ended March 31, 2011, the Corporation paid \$5,743 (March 31, 2010- \$5,600) for royalties and \$424,094 (March 31, 2010 - \$162,460) for storage containers and other equipment under the Master Franchise Agreement.

During the year ended December 31, 2009, the Corporation issued \$320,000 of convertible, unsecured debentures of which \$210,000 was issued to officers, directors and spouses of directors of the Corporation. During the three months ended March 31, 2011, interest paid on the debentures to officers, directors and spouses of directors of the Corporation was \$4,988 (March 31, 2010- \$4,988).

Included in accounts payable, relating to the previously noted transactions, at March 31, 2011 was \$2,302 (March 31, 2010 - \$1,931) payable to CPFI.

# **OUTSTANDING SHARE DATA**

On March 17, 2010, the Corporation completed a preferred share financing wherein it would issue up to 4,000,000 Series I convertible, retractable preferred shares for total gross proceeds of \$4,000,000. On that same date, 2,000,000 Series I preferred shares were issued for gross proceeds of \$2,000,000. On October 15, 2010 the remaining 2,000,000 Series I preferred shares were issued for gross proceeds of \$2,000,000. The Series I preferred shares may be converted at any time within 3 years of the date of issuance in common shares of the Corporation at a rate of \$0.30 per common share.

A summary of the outstanding shares and convertible securities as at the date of this MD&A is as follows:

	Expiry Date	Exercise Price	Securities Outstanding	Common Shares on Exercise
Common Shares:				_
<u> </u>	o escrow agreement - Aı	1011st 27 2007)	5,000,000	
Initial public offering	0	agust 27, 2007)	5,000,000	
Private placement – C			18,391,304	
Agency fee – October			678,696	
	nadian PUPS acquisition	า	2,466,798	
Issued to vendor – Ke	•	.1	2,173,913	
	Common Shares		33,710,711	
Outstanding	Common onarcs		00,710,711	
Preferred Shares:				
Series I- tranche 1	March 17, 2013	\$0.30	2,000,000	6,666,667
Series I- tranche 2	October 15, 2013	\$0.30	2,000,000	6,666,667
Stock Dividends		\$0.30	71,270	237,567
Outstanding	Preferred Shares		<u>2,071,270</u>	13,570,091
0 1 177				
Options and Warrant		ΦΟ 20	1 000 000	1 000 000
Director's options	November 5, 2012	\$0.20	1,000,000	1,000,000
Director's options	May 6, 2014	\$0.23	<u>2,200,000</u>	<u>2,200,000</u>
Outstanding	options and warrants		<u>3,200,000</u>	3,200,000
Convertible Debt				
Unsecured debenture	e May 13, 2014	\$0.32		1,000,000
onsecured depending	5 Iviay 15, 2014	ψ0.02	-	1,000,000
				17,770,901

#### **RISKS AND UNCERTAINTIES**

The following is a brief review of some of the potential risks and the potential impacts these risks and uncertainties may have on the operations of the Corporation:

#### **Real Estate Industry**

Real estate investments are subject to varying degrees of risk depending on the nature of each property. Such investments are affected by general economic conditions, local real estate markets, supply and demand for rental space, competition from others with similar developments, the perceived "attractiveness" of a given property, and various other factors.

There is no certainty that financing will be available upon the maturity of any existing mortgage at terms that are as favorable as the expiring mortgage, or at all. If the Corporation is ever unable to refinance an existing indebtedness on favorable terms, the Corporation may need to dispose of one or more properties upon disadvantageous terms. Prevailing interest rates, limited availability of credit or other factors at the time of refinancing could increase interest expense and ultimately decrease the return to investors.

#### **Economic Conditions**

The storage industry in Canada can be cyclical. Due to the climate, demand for self-storage is generally weaker in the winter months. Self-storage is less susceptible to changes in the local economy, as storage space is often needed during times of both growth and recession. However, downturns in a local economy could negatively affect self-storage rentals due to the decrease in consumer discretionary spending. A significant portion of self-storage tenants use self-storage during periods of moving from one residence to another, or when a residence is being renovated. In times of economic downturn, the level of activity in housing sales and housing renovation could decrease, thereby decreasing self-storage rental demand.

#### Credit Risk

Credit risk arises from the possibility that tenants may experience financial difficulty and be unable to fulfill their financial obligations to the Corporation. The risk of incurring bad debts often arises if self-storage tenants relocate and cannot be found to enforce payment, or if self-storage tenants abandon their possessions. The extent of bad debts can be mitigated by quickly following up on any unpaid amounts shortly after the due date, enforcing late fees, denying access to any tenants with delinquent accounts, and ultimately seizing the possessions of the tenant. Additionally the Corporation typically rents to numerous tenants, each of which constitutes significantly less than 5% of the Corporation's monthly revenue. This diversification in the tenant base reduces credit risk from any given tenant.

# Competition

The Corporation competes with other individuals, corporations and institutions which currently own, or are anticipating owning a similar property in a given region. Competitive forces could have a negative effect on rental rates or certain costs such as advertising.

Competition also exists when the Corporation attempts to grow through acquisitions of storage facilities. Some investors may have greater financial resources than those of the Corporation. An increase in the availability of investment funds in the general market, and a subsequent increase in demand for self-storage facilities would have a tendency to increase the price for future acquisitions of self-storage facilities and reduce the yields thereon. In addition, the Corporation may require additional financing to complete future real estate acquisitions which may not be available on terms acceptable to the Corporation.

#### **Environmental Risks**

Environmental risk is inherent in the ownership of property. Various municipal, provincial and federal regulations can result in penalties or potential liability for remediation should hazardous materials enter the environment. The presence of hazardous substances could also impair the Corporation's ability to sell the property, or it might expose the Corporation to civil law suits. To mitigate such risk, the Corporation will obtain a recent Phase I environmental report for all material acquisitions. It also prohibits the storage of hazardous substances as a condition of the rental contract signed by tenants.

#### **CHANGES IN ACCOUNTING POLICIES**

Recent accounting pronouncements not yet applied:

As of January 1, 2013, the Corporation will be required to adopt IFRS 9 "Financial Instruments", which is the result of the first phase of the International Accounting Standards Board's ("IASB") project to replace IAS 39 "Financial Instruments – Recognition and Measurement". The new standard replaces the current multiple classification and measurement models for financial assets and liabilities with a single model that has only two classification categories – amortized cost and fair value. The adoption of this standard is not expected to have a material impact on the financial statements of the Corporation.

In October 2009, the IASB published IFRS 7, "Financial Instruments: Disclosures – Transfer of financial assets (Amendment)". The amendment is effective for annual periods beginning on or after July 1, 2011. This amendment will result in disclosure with regards to the transfer of financial assets, especially if there is a disproportionate amount of transfer transactions that take place around the end of a reporting period. This amendment will have no impact to the Corporation after initial application.

IFRS 10, Consolidated Financial Statements has been issued and is effective for periods beginning on or after 1 January 2013. This standard will replace all of the existing guidance on control and consolidation in IAS 27, Consolidated and separated financial statements and SIC12 Consolidation – Special Purpose Entities. IFRS 10 changes the definition of control so the same criteria are applied to all entities to determine control and includes detailed guidance that addresses the different ways in which a reporting entity (investor) might control another entity (investee). The Corporation does not expect the impact of the standard to be significant.

IFRS 11, Joint Arrangement has been issued and is effective for periods beginning on or after 1 January 2013. The new rules are aimed at providing investors with greater clarity about a participant's involvement in a joint arrangement. The key change in relation to the participant's contractual rights and obligations arising from their joint arrangements will determine the accounting under IFRS 11 rather than the arrangement's legal form. The Company does not expect the impact of the standard to be significant.

IFRS 12, Disclosure of interest in other entities has been issued and is effective for periods beginning on or after 1 January 2013. IFRS 12 sets out the required disclosures for entities reporting under the two new standards IFRS 10 and IFRS 11 *Joint arrangements*. The new rules also replace the disclosure requirements currently found in IAS 28 *Investments in associates*. IFRS 12 requires entities to disclose information that helps financial statement readers to evaluate the nature, risks and financial effects associated with the entity's interests in subsidiaries, associates, joint arrangements and unconsolidated structured entities. The Corporation does not expect the impact of the standard to be significant.

On May 12, 2011, the IASB issued IFRS 13, Fair value measurements, which establishes a single source of guidance for fair value measurement under IFRSs. IFRS 13 defines fair value, provides guidance on its determination and introduces consistent requirements on when fair value measurement is required; it prescribes how fair value is to be measured if another Standard requires it. IFRS 13 is effective for the Corporation on January 1, 2013. Early adoption is permitted and the standard is required to be applied prospectively. The Corporation uses fair value measurements in the preparation of its financial statements and consequently will be subject to the new requirements.